

CURRICULUM VITAE

Dr. Moosa. ELAYAH (Ph.D.)

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 Nationality: Dutch (Nederlandse)

Education:

Date	Title
2009-2013	Doctor of Philosophy (Ph.D.) International Development and Peacebuilding at Leiden University , the Netherlands.
2010-2011	Pre-PhD Diploma from Netherlands Institute of Government (NIG), Leiden, Utrecht, Rotterdam, Den Haag and Amsterdam, the Netherlands.
2007-2008	M.Sc. in "Crisis and Security Management" at Leiden University , the Netherlands. (Average 8/with honor- <i>cum laude</i>).
1997-2000	B.A. In Political Sciences, Department of Political Sciences & Public Administration. at Sana'a University, Yemen (Average 92.33%, The First of the Batch, Excellent with honor- <i>summa cum laude</i>).

Employment history:

Dates	Employer	Job title	Key achievements in Research and Teaching
2019-present	Doha Institute for Graduate studies, Qatar	Assistant Professor in International Development and Peacebuilding	Giving Lectures on various topics related to Governance, Citizenship and Public admin peacebuilding, NGOs management and governance, PPPs, gender, and governance in conflict countries, as well as supervision of student theses.
2014-(2019)	Radboud University Nijmegen, (RU) The Netherlands	Assistant Professor in International Development and Peacebuilding	<p>Conducted research and policy documents investigating the potential peacebuilding in conflicting and poor nations. Managed three funded research projects:</p> <ul style="list-style-type: none"> • Pathway for Peace, Stability, and Legitimate State building in Libya and Yemen (2018) • Civil Society Organizations CSOs in a Twilight Zone: The Case of Yemen and Syria (2018) • The 2013 National Dialogue Conference (NDC) in Yemen: Why did it fail to prevent conflict (2015-2017) <p>Giving Lectures on various topics related to Governance, Citizenship and Public admin peacebuilding, NGOs management and governance, gender, and governance in conflict countries, as well as supervision of student theses.</p>

2014-2014	Leiden University, The Netherlands	Post-doc-Research Fellow	Post-doc-Research Fellow at the Department of Political Sciences, Faculty of Social and Behavioural Sciences, Leiden University, The Netherlands (about 8 months)
2009-2014	Universiteit Leiden - Faculty of Governance and Global Affairs	Ph.D. Fellow in International Development and Peacebuilding	Conducted my Ph.D. research on institutional reform and, particularly, the role of international donors in fostering democratization and public sector reforms in developing countries. Dissertation topic: “ Local Knowledge Syndrome and Donors-Promoted Public Sector Reforms in Developing Countries ”. Focus on Yemen and other poor countries.
2017- Present	Peacebuilding and Governance center in MENA	Voluntary-Chairperson	It seeks to help women and children of the society to live in peace and sustain their livelihood; to promote the human rights, democracy, and good governance values; to building the culture of peace and diversity; and to build the capacity of the youth and the women.

Institutional Scientific-Responsibilities

- 2021-Persent** Non-resident Fellow, The Academic Alliance for Reconciliation, Conflict Transformation, Peacebuilding in the Middle East and Northern Africa (AARMENA), University of Jena, Germany: [AARMENA Fellows \(uni-jena.de\)](http://uni-jena.de)
- 2020- Present** Executive Director of the Association for Middle Eastern Public Policy and Administration (AMEPPA). [Leadership \(ameppa.org\)](http://ameppa.org)
- 2019 – Present** Managing Editor of Hakama-Governance Journal, The Arab Centre for Studies and Research and Doha Institute for Graduate studies, Doha, Qatar
- 2015–Present** Senior consultant of peacebuilding and mediation: Humble Bees Network of Research, Education and Mediation Professionals

Languages

Language	Proficiency
Arabic	Excellent/Native
English	Excellent/Fluent
Dutch	Excellent/Fluent

Key Research and Teaching Areas:

- International Development, NGOs, and PPPs.
- NGOs management, governance, and strategic directions
- Conflict Transformation & Peacebuilding
- Crisis and security management

Achievements Track Record:

Encyclopaedia (1)

- Elayah, M.A, AbuOsba, B and Almjdooob, F (2018) “*Building a Civil Service System for Yemen. In: Farazmand A. (eds) Global Encyclopedia of Public Administration, Public Policy, and Governance*”. Springer, Cham. DOI: https://doi.org/10.1007/978-3-319-31816-5_3629-1

Books (1)

- Elayah, M.A., (2014), *'Donor-Promoted Public Sector Reforms in Developing Countries and the Local Knowledge Syndrome'* (Leiden University, The Netherlands; ISBN: 978-90-902805-1-6).

International Refereed articles (14)

- Al-Turki, Khawla, **Elayah, Moosa**, Mewari, Ahmed, and Al-Zindani, Bakil. (2021). The role of e-governance in enhancing transparency for the private sector in the State of Qatar. *Al-Bahith Journal*, 21(1), 1-16. In Arabic.
- **Elayah, M.** (2021). Participatory developmental approach and the implementation of international aid policies: Yemen as a case study. *Development in Practice*, 1-12. <https://doi.org/10.1080/09614524.2021.1937571>
- **Elayah, M.** (2021). Humanitarian aid and war economies: The case of Yemen. *Economics of Peace and Security Journal*, 16(1), 52-65.
- Ahmed Almaweri, **Moosa Elayah** and Bakeel Znadani. (2021)., The Reality and Challenges of Government-NGO Partnership in Fragile Countries: A Case Study of Pre-Collapse Yemen. *Kuwaiti Journal of Social Sciences*. 49 (1): 34-67 In Arabic
- **Moosa Elayah.** (2021) "Positioning of NGOs and Humanitarian Relief Requirements in Yemen," *al-Mustaqbal al-Arabi*, 6 (516), 1-22. In Arabic.
- **Elayah, M.**, van Kempen, L., & Schulpen, L. (2020). Adding to the controversy? Civil society's evaluation of the national conference dialogue in Yemen. *Journal of Intervention and Statebuilding*, 14(3), 431-458.
- Ahmed Al-Kamali & **Moosa Elayah.** (2020) "Challenges of implementing strategic planning for the NGOs in the State of Qatar," *Hikamh: Journal of Public Administration and Public Policy*, Issue 1 - September 2020, Arab Center for Research and Policy Studies: 40-61. In Arabic.
- **Elayah, M.**, & Verkoren, W. (2019). "Civil society during war: the case of Yemen". *Peacebuilding*, 8(4), 476-498.
- **Elayah, M.**, Schulpen, L., van Kempen, L., Almaweri, A., AbuOsba, B., & Alzandani, B. (2018). National dialogues as an interruption of civil war—the case of Yemen. *Peacebuilding*, 8(1), 98-117.
- **Elayah, M.** (2017)., "The effectiveness of Foreign Development Policies in Developing Countries between Indigenous Knowledge Syndrome and Social Engineering", *Arab Future Journal*, Vol.460 Issue 4, pp. 52-66. In Arabic.
- **Elayah, M.** & Schulpen. L. (2017). Why Do National NGOs Go Where They Go? The Case of Yemen. *Takaful (Solidarity) Journal*, 4, 3–20. (The John D. Gerhart Center for Philanthropy and Civic Engagement, the American University in Cairo.)
- Elayah, M. (2016). Lack of foreign aid effectiveness in developing countries between a hammer and an anvil. *Contemporary Arab Affairs*, 9(1), 82-99. (DOI:10.1080/17550912.2015.1124519)¹
- **Elayah, M.A.**, (2015), "Foreign Aid Effectiveness between the Strategic Objectives of, and the Internal Influences within, Donor Countries", *Arab Policies Journal*, Vol 28. Issue 14, PP. 74-84. DOI: 10.12816/0012016. In Arabic.
- Elayah, M.A., (2015), "The Effectiveness of Foreign aid in Developing Countries, Theoretical Perspective", *Arab Economic Journal* Vol.22, Issue 69-70, pp. 141 – 157, DOI: 10.12816/0020676. In Arabic.

Book chapters (5)

- **Elayah, M.**, Al-Daily, W., & Alkubati, M. (2021). The Women, Peace, and Security (WPS) Agenda Between Rhetoric and Action in the MENA Region: A Case Study of Yemen and Libya. In *Female Pioneers from Ancient Egypt and the Middle East* (pp. 129-143). Springer, Singapore.
- **Moosa Elayah.** "The Role of Civil Society in Democratic Transition: A Case Study of Yemen", in Bakeel Al-Zandani, (ed.) *"Democratic Transition in Yemen: Paths, Obstacles, and Prospects"* (Doha / Beirut: Arab Center for Research and Policy Studies). In Arabic.

¹ [PowerPoint Presentation](#)

- **Moosa Elayah (2021)** "The War in Yemen and the Role of NGOs in Relieving the Displaced People" in Ghassan Kahlout (ed.) *"Forced Migration in Arab Countries: Problems and Issues"*, (Doha / Beirut: Arab Center for Research and Policy Studies). In Arabic.
- **Elayah, M (2021)** "Arab Conflicts Today: Statistics and Trends, in Ibrahim Fraihat (ed.), *"The Rooting and Marketing of Conflict Science in the Arab World"* (Doha / Beirut: Arab Center for Research and Policy Studies). In Arabic.
- **Elayah, M.A, (2010)**, " *The Effectiveness of Foreign Aid in the Republic of Yemen: General Assessment*", Working Paper presented at *the Conference of International Aid and Grants and their Impact on Development in the Arab World*, Tunisia - Tunisian Republic', 20-22 April (in Arabic).

Policy and Special studies (14)

- **Elayah, M. (2021)**. Conflicts In Syria and Yemen: Local and Regional Paradoxes and Interactions. an analytical paper published by the Governance and Peacebuilding Center (9 pages). DOI: [10.13140/RG.2.2.11214.38727](https://doi.org/10.13140/RG.2.2.11214.38727)
- **Elayah, M. (2020)**. COVID-19: The Lingering Conflict and the Regional Balance of Power in Yemen. Al Jazeera Center for Studies. [COVID-19 \(aljazeera.net\)](https://www.aljazeera.net)
- Ferial Zaghane & **Moosa Elayah**, Technical Report (2020): UGTT in Tunisia Empowered or Overpowered: A Reassessment of the Role of the Labor-Movement in Tunisia, an analytical paper published by the Governance and Peacebuilding Center (8 pages). DOI: 10.13140/RG.2.2.34497.38242 [UGTT in Tunisia Empowered or Overpowered A Reassessment of the Role of the Labor Movement in Tunisia \(mena-acdp.com\)](https://www.mena-acdp.com)
- **Elayah, Moosa (2020)**, Key Theoretical Elements in the Science of Conflicts and Building Conflicting States, an analytical paper published by the Governance and Peacebuilding Center (5 pages). [7\) \(PDF\) مفاتيح نظرية في علم الصراعات وبناء الدول الصراعية \(researchgate.net\)](https://www.researchgate.net)
- Alyafei, N., Althani, L. and **Elayah, M.**, (2020). A Critical Views on NGOs from Different Perspectives. Analytical Paper published by the Center for Governance and Peacebuilding, (5 pages). [A Critical Views on NGOs from Different Perspectives \(mena-acdp.com\)](https://www.mena-acdp.com)
- Safaa Sharba & **Moosa Elayah (2020)**, Challenges Facing Civil Society During the War in Syria, Analytical Paper published by the Center for Governance and Peacebuilding, DOI: 10.13140 / RG.2.2.30303.07848 (ten pages). [التحديات التي تواجه المجتمع المدني خلال الحرب في سوريا – مركز الحوكمة \(mena-acdp.com\)](https://www.mena-acdp.com)
- Majd Shaath & **Moosa Elayah**, (2020), The Palestinian Question: Shifting from Struggle to Waiting for Money, Analytical Paper published by the Center for Governance and Peace Building, DOI 10.13140 / RG.2.2.36699.39209 (11 pages). [القضية الفلسطينية: التحول من النضال إلى إنتظار الأموال – مركز الحوكمة \(mena-acdp.com\)](https://www.mena-acdp.com)
- **Elayah, M**, Lau Schulpen, and Taha Yaseen. (2019) "Fishing during war? –The impact of war on Yemeni fisheries." This study published by Fisheries Conflicts: Case Studies. A series of illustrative narratives daylighting fisheries-related disputes around the world that identify drivers, actors, mitigation strategies and likeliness of increased intensity or frequency. Please visit, [Fisheries Conflicts: Case Studies \(arcgis.com\)](https://www.arcgis.com)
- **Elayah, M. A. Schulpen, L.W.M. Kempen, L.A.C.M. van and Mia Aglan, (2018)**., " The role of the United Nations in the current Yemeni war: floundering in a tragic reality", Technical Report, Radboud University, The Netherlands. Available at repository of Radboud University , <http://hdl.handle.net/2066/200467>
- Mohammed, H., & **Elayah, M. (2018)**. Civil Society Organisations (CSOs) and Peacebuilding after Yemen's Former President Ali Abdullah Saleh (Sanaa: Centre for Governance and Peace-building-Yemen & Centre for International Development Issues, Nijmegen, The Netherlands. External research report, please use this identifier to cite or link to this item). [Civil Society Organizations \(CSOs\) and Peacebuilding after Yemen's Former President Ali Abdullah Saleh - Culturele Antropologie en Ontwikkelingsstudies \(ru.nl\)](https://www.ru.nl)
- **Elayah, M.**, Mohamed, H., & Schulpen, L. (2017). Yemen between the impact of the climate change and the ongoing Saudi-Yemen war: A real tragedy. Centre for International Development Issues, Nijmegen, The Netherlands. External research report, please use this identifier to cite or link to this item:

<http://hdl.handle.net/2066/179371>

- **Elayah, M. A. & AbuOsba, B** (2017), "Geneva Conference (2017) for Relieving Yemen: between the hopes and the complex reality"; Technical Report, Radboud University Press. Please use this identifier to cite or link to this item: <http://hdl.handle.net/2066/179082>
- **Elayah, M. A. et al** (2017). "Yemen: a forgotten war and an unforgettable country", Technical Report, Radboud University Press. (10 pages) Please use this identifier to cite or link to this item :
- **Elayah, M. A.; Kenpen, L., & Schulpen, L.W.M.** (2016). "Civil society's diagnosis of the 2013 National Dialogue Conference (NDC) in Yemen (why) did it fail?" Technical Report, Radboud University Press. Please use this identifier to cite or link to this item: <http://hdl.handle.net/2066/162163> (In English and Arabic)

Manuscripts in Peer review (8)

- **Moosa Elayah**. Seeing Like a State: The Unlikelihood of Building the State of South Sudan, *Journal of Intervention and Statebuilding*
- Nesmah Mohammed & **Moosa Elayah**. Community-Based Initiatives and Public Services Delivery in a Fragile Context: The Case of Yemen. (Non-Profit and Voluntary Quarterly).
- **Moosa Elayah**, Qais Jabber and Fenttiman, Mutilated., " From Food to Cash Assistance: Rethinking Humanitarian Aid & Civil Protection in Yemen", (Food Policy Journal).
- Qais Jabber & **Moosa Elayah**, "Local Community Engagement in the International Aid Discourse: Yemen as a Case Study". (VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations).
- **Moosa Elayah** & Noman Ahmed, Humanitarian Aid in Yemen: A Crisis of Sovereignty and Inevitable Harm (Journal of Disasters).
- Fatima Almjdoob & **Moosa Elayah**. "Framing Conflict in the Middle East: The Case of Yemen and Syria Wars in the European Media". (Middle Eastern Studies).
- Yasmeen Bashir & **Moosa Elayah**. "Civil Society During Conflict: The case of Palestinian Internal Division". (Journal of Civil Society).
- Esa Al Hurr & **Moosa Elayah**. The reality of youth empowerment policies towards development in the State of Qatar. Journal of Gulf and Arabian Peninsula Studies, Kuwait. In Arabic

Manuscripts, Books and special issues under editing or peer-review (7)

- **Elayah, M.A.**, *Europe and MENA/ The Middle East: Media reporting, conflict resolution, and peacebuilding*, Palgrave. 90% done.
- Hind Al Muftah, **Moosa Elayah**, Hamid Ali (eds) "Public, Private and Community Institutions in Times of Crisis: Theory and Practice: The Strategic Response of the State of Qatar to the Blockade Crisis". The Arab Center for Research and Policy Studies. 100% done.
- Laurent A. Lambert & **Moosa Elayah** (eds) "How the World Changed Where the War on Terror Failed", Springer. 70 % done.
- **Moosa Elayah** & Laurent A. Lambert (eds) "Crisis and Post-Crisis governance of the Middle East" Columbia University Press. 60%
- **Moosa Elayah** & Laurent A. Lambert (eds) "State, non-state actors, and unheard voices in public policy during and after crises in the Middle East" Special issue in the Non-Profit and Voluntary Quarterly. 40 % done.
- **Moosa Elayah** & Laurent A. Lambert (eds)." The governance of public and NGOs policies in the conflicted countries" Special issue in the Journal of interventions and Statebuilding. 40% done.
- **Elayah, M.**, "Seeing Like a State: The Crisis of Building the State of South Sudan".

Manuscripts in Progress (3)

- Schulpen, L; Kempen, L; AbuOsba, B; Elayah, M.A; Almaweri, A; Alzandani, B, "National Dialogue in Yemen and Tunisia: Promising Starts and Different Endings".

- Alzandani, B, Elayah, M.A; Schulpen, L; Van Kempen, L; Almaweri, A; AbuOsba, B; “Lessons from International Peace-Dialogues: to which extent the Yemeni NDC 2013 constitutes with the past experiences in Afghanistan, Iraq, and Ethiopia?”
- Moosa Elayah & Fatima Al-Shahrani, International NGO Funding and Partnerships Challenges in the State of Qatar

Major Collaborations (6)

- **Elayah, M.** (2021). Key resource person for S. Dick & M. Thomason. Common Ground’s peacebuilding strategy of Arabian Peninsula, Brussels, BELGIUM.
- Moosa Elayah, (June, 2020) Independent reviewer of **the 2020 Aid Transparency Index**, Publish What You Fund, available here https://reliefweb.int/sites/reliefweb.int/files/resources/PWYF_AidTransparency2020_Digital.pdf
- **Elayah, M.** (2018). Key resource person for Saxion University. The Saxion Majlis Report, Supporting good governance in Yemen, Kontakt der Kontinenten, Soesterberg, [student-experiences-in-yemen-project.pdf \(saxion.nl\)](#)
- **Elayah, M.** (2015). Key resource person for E. Lust, E. Rohne & J. Wichmann, The Political Economy of Public Administration: A Study of the Arab Transitions. New York: United Nations Development Programme. http://jmw-consulting.com/wp-content/uploads/2015/10/UNDP_JMW_PAR_PoliticalEconomy.pdf
- **Elayah, M.** (2012). Key resource person for scenario building for Bernice Calmes et al., “Female political participation in the MENA region: Scenarios 2027”. E-Quality: Expertise Center for Gender, Family and Diversity. <http://www.faraasha.nl/wp-content/uploads/2012/09/Engels.pdf>
- **Elayah, M.** (2012). Participating as a policy advisor on Expert Meeting entitled “Egyptians, Libyans and Tunisians in the Netherlands - United for Women’s Rights”: The Political participation of Women after the Arab Spring, on March 24th, 2012. The Hague.

Project experience:

Dates	Name of project and client	Key responsibilities and achievements
2021	Governance of public policies during and after conflicts in the Middle East, Doha Institute for graduate studies	Leading coordinator and PI of the research project: Governance of public policies during and after conflicts in the Middle East . The main questions considered here are: how are public policies made in times of war in the Middle East? What are the public policy governance frameworks that are used during and after conflicts in the region? Who are the main actors and influencers in making and implementing public policies during and after these conflicts? Also, how are mobilized the various resources needed to implement public policies? What are the roles that non-conflict actors play in mitigating the effects of war on societies? What are their challenges?
2018	Pathway for Peace, Stability, and Legitimate State building in Libya and Yemen, RU Nijmegen	Leading coordinator and PI of the research project: Pathway for Peace, Stability, and Legitimate State building in Libya and Yemen . This project examines the issue of a legitimate state building in Libya & Yemen across the different roles that nonviolent social actors play. The results will be informative for our end-users, enabling them to formulate an adequate strategic response in their future involvement in Libya & Yemen by identifying and mapping relevant nonviolent social actors and developing recommendations on how to reinforce their agency in both countries . This project will have implications for peacebuilding and state building interventions that need to be adapted to complex realities , in which boundaries between the state and non-state, civil and uncivil, violent, and non-violent actors and domestic and international domains are blurred. It also offers food for thought to peacebuilding donors, whose funds have inadvertently become encapsulated into problematic political dynamics in fragile states that are suffering from conflicts and wars.

2017	Civil Society Organizations CSOs in a Twilight Zone: The Case of Yemen and Syria, RU Nijmegen	Leading coordinator and PI of the research project: Civil Society Organizations CSOs in a Twilight Zone: The Case of Yemen and Syria . The local partner was the Governance and peacebuilding center, Yemen. Although important roles in peacebuilding are attributed to civil society (CS), few studies have so far analyzed how CS actors fare amid ongoing war.
2016	Youth bulges in Egypt, Tunisia, and Yemen. RU Nijmegen	Leading coordinator and PI of the research project: Youth bulges in Egypt, Tunisia, and Yemen: Threats to Security or Opportunities for Peacebuilding? This project aims to investigate the role of youth in peacebuilding processes prior, during and after the Arab Spring uprisings in Egypt, Tunisia, and Yemen
2015	'The 2013 National Dialogue Conference (NDC) in Yemen: Why did it fail to prevent conflict?' RU Nijmegen	Leading coordinator and PI of the research project: 'The 2013 National Dialogue Conference (NDC) in Yemen: Why did it fail to prevent conflict?' The local partner was AWAM Foundation for Development and Peacebuilding, Yemen. The project took up the following two tasks: 1) a meta-analysis ("systematic review") of a comprehensive set of NDC evaluations published by academic researchers, political analysts, donor agencies etc. to pinpoint the NDC's strengths and weaknesses, and 2) an elicitation among local civil society actors (including women's rights organizations) to document their perspective on the merits and flaws of the NDC.
2004-2010	MPA Degree Programme Nuffic The Netherlands	Evaluating an MPA Degree Programme at Sana'a University with partnership of the National Institute of Administrative Sciences (NIAS), Ministry of Civil Service; Yemen, Donor: Nuffic/ The Netherlands; Beneficiary: Sana'a University. Evaluating the Women's Research and Training Centre (WRTC), that established of a new Diploma Programme on Gender and Development for BA Graduates; Location: Yemen

Teaching quality

Course name/ MA level	Code	Year	Size	Evaluation of the instructor*	Evaluation of the course*
Introduction to Citizenship Governance and Public Administration 1091	MPA610	2019 - 2020 Fall	14	4.62	4.62
Introduction to Citizenship Governance and Public Administration 1158	MPA610E Executive	2019 - 2020 Fall	23	4.62	4.69
Introduction to Citizenship Governance and Public Administration 1092	MPA610	2019 - 2020 Fall	16	5	4.93
Managing Non-Profit Organizations	MPA631	2019 - 2020 Spring	24	4.59	4.63
MPA631E Managing Non- Profit Organizations (1201)	MPA631E Executive	2019 - 2020 Spring	23	4.57	4.64
MPA631E Managing Non- Profit Organizations (1180)		2019 - 2020 Spring	19	4.90	4.86

Introduction to Citizenship Governance and Public Administration (1118)	MPA610	2020 - 2021 Fall	20	4.84	4.54
Introduction to Citizenship Governance and Public Administration (1160)	MPA610E Executive	2020 - 2021 Fall	22	4.86	4.67
Non-Governmental organizations management and governance (1172)	MPA626	2020 - 2021 Spring	9	4.88	4.88
Managing Non- Profit Organizations (1196)	MPA631E Executive	2020 - 2021 Spring	20	4.88	4.88
Alternative Public Service Delivery (1220)	MPA641E Executive	2020 - 2021 Spring	20	4.88	4.94
Average in all courses				4.78	4.75

Supervision of Master Theses (Acting as principal supervisor):

2021

1. **Qais Jaber**. "The Local Social Engagement in the International Aid Discourse: Yemen as a Case Study"
2. **Nesmah Mohammed**. "Community-Based Initiatives and Public Services Delivery in a Fragile Context: The Case of Yemen"
3. **Kholoud Al Otaibi**: "The Lean E-Governance and Efficiency at Qatar University"
4. **Mashaail Saleh Al-Fehaidi** : "Learning from Crises-The Feasibility of Adopting Distance Working After Corona Pandemic Within Qatari Public Organizations"
5. **Wadha A Al-Hajri**: "Qatar and the Global Climate Change Crisis: Policies and challenges"
6. **Saba Sadiq**: "The Reality of Underemployment and Sustainable Development in the Qatari Public Sector. A Field Study."
7. **Nouf Al-Saffar**: "The usage of social media by NGOs during crises: The Corona crisis in the State of Qatar as a model."
8. **Khawla Al-Turki**. E-Governance of the private sector towards enhancing the transparency in Qatar.
9. **Isa Al Hurra**. The reality of youth empowerment policies towards development in the State of Qatar.
10. **Wafa Al-Nuaimi**: "E-Governance in the Gulf States: Reality and Desired Development."
11. **Nouf Al-Abdullah**: "The Reality and Challenges of Digital Transformation in the Qatari Public Sector."
12. **Ali Al-Jarhab**: "Directions and Determinants of Qatar's Development Policies in Poor Countries".

2020

1. **Asma Badwan**: " Exploring the practices of cultural diversity management in multicultural workplaces: an empirical investigation **on Doha Institute for Graduate Studies**"
2. **Yasmin Bashir**: "Civil Society During Conflicts: The Case of Palestinian Internal Division"
3. **Abdulla Al-Abdulla**: The Barriers of Adapting Building Information Modeling (BIM) in Company A's infrastructure projects
4. **Mariam Mubarak AlKhalfan**: Creating a world-class first impression experience for cruise tourists in Qatar
5. **Lina Jassim Al-Thani**: "The Effectiveness of Job Evaluation Mechanisms and Their Impact on Achieving the Organization's Objectives: A Case Study of Qatar Central Bank".
6. **Ahmed Al-Kamali**: Challenges of Implementing Strategic Planning in Non-Governmental Organizations: A Case Study of the Qatar Red Crescent
7. **Ahmed Yusef Jassim Fakhro**: Digital government and its role in enhancing the reality of governance in the State of Qatar, "The Ministry of Justice as a Model"

8. **Jawaher Fahad Al-Manea:** The pre-school education and the comprehensive quality standards in the State of Qatar
9. **Rana Al-Hajri:** Measuring the impact of training and its role on performance in the government sector in the State of Qatar
10. **Mashaal Rashid Al-Hijazi:** The effective strategy to face the administrative challenges of the tourism sector in the State of Qatar

Memberships of Scientific and Professional Societies:

- | | |
|----------------|---|
| 2020 - Present | Member of the Research Committee, Doha Institute for Graduate Studies |
| 2019 - Present | Member of the Library Committee, Doha Institute for Graduate Studies |
| 2019 –Present | Member of the Security and Safety Committee, Doha Institute for Graduate Studies |
| 2019-Persnt | Member of the Secretariat of the General Assembly of the Doha Institute for Higher Studies |
| 2016 –Present | International Security and Peacebuilding Expert: Member of the Strategic Studies Network (SSN) in Europe, Levant and North Africa Working Group, Near East and South Asia Center for Strategic Studies (D.C.). |
| 2016-Persent | The Association for Middle Eastern Public Policy and Administration (AMEPPA), which is a scholarly professional network dedicated to advancing peace and prosperity in the Middle East through sound governance.
https://merpa.scholasticahq.com/issue/522-vol-3-issue-3-2017 |
| 2015-Present | Middle East Studies Association of North America (MESA), which is a private, non-profit learned society that brings together scholars, educators and those interested in the study of the MENA region from all over the world. |
| 2015–Present | Senior consultant of peacebuilding and mediation: Member of the Humble Bees Network of Research, Education and Mediation Professionals
http://www.humblebees.org/moosa_elayah/ |

Organisation of Scientific Meetings:

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| 2021 | Moosa Elayah & Laurent Lambert. "Governance of public policies during and after conflicts in the Middle East. (With the participation of 117 leading scholars and researchers in the field of research and regional specialization from 76 countries, including 300 attendants, budget 150.000 RQ). |
| 2021 | Moosa Elayah. Organizing a 2 nd workshop on " Digital government towards strengthening governance and achieving Qatar Vision 2030", a partnership between Qatar Digital Government and the Doha Institute for Graduate Studies |
| 2020 | Moosa Elayah. Organizing a workshop on "digital government and the development prospects in the State of Qatar". a partnership between Qatar Digital Government and the Doha Institute for Graduate Studies. |
| 2020 | Moosa Elayah. Conference Coordinator. The 9th International Conference on Public Policy and Public Administration in the Middle East, Doha Institute for Graduate Studies |
| 2019 | Moosa Elayah. Organizing a workshop on "The Future of Governance in Qatar and the Role of Digital Government", College of Public Administration and |

Development Economics, Ministry of Information Technology, Doha Institute for Graduate Studies.

- 2019 **Moosa Elayah**, Scientific Seminar of the Public Administration Program, "Organizational Response to a Political Crisis: The case of Qatar 2017", College of Public Administration and Development Economics, Doha Institute for Graduate Studies.
- 2018 Loic van Eyk, **Elayah, M.** "Yemen 1212 conference", participating with Avans Hogeschool to organize this conference with the Yemen community, Den Boch, The Netherlands (12 invited speakers, including me ,300 attendants, budget NA).
- 2016 **Elayah, M.**, L. Schulpen & L. van Kempen (2016). The NWO-RU international NDC closing Conference: The 2013 National Dialogue Conference (NDC) in Yemen, The Hage, The Netherlands, (30 invited speakers, 13 attendants, budget €5,000).
- 2016 **Elayah, M.**, L. Schulpen & L. van Kempen (2016). The NWO-RU international NDC closing Conference: The 2013 National Dialogue Conference (NDC) in Yemen, Amman, Jordan, (8 invited speakers, 15 attendants, budget €16,000).
- 2015 **Elayah, M.**, L. Schulpen & L. van Kempen (2015). Kick-off –NDC Conference: The 2013 National Dialogue Conference (NDC) in Yemen, Amman, Jordan, (10 invited speakers, 25 attendants, budget €14,000).
- 2011 **Elayah, M.** & Dimitrova, A., (2011). Organizing and Presentation Food for Thought Special on the Arab Spring "Wordt de 'Arab Spring' een 'Arab Winter'?", on June 22nd, 2011. Faculty of Governance and Global Affairs, Leiden University, The Netherlands, (5 invited speakers, 50 attendants).

International Conference Experiences & Paper Presentations

October 2021	Conference of the Second Wave of the Arab Uprisings: The Experiences of Sudan and Algeria, Arab Center for Research and Policy Studies
September 2021	Conference "Protracted Arab Civil Wars: Causes and Challenges & personation a paper on "The Case of Yemen – Humanitarian and Conflict Data and Implications". Arab Center for Research and Policy Studies
May 2021	Workshop on Economic Diversification in the Gulf States: Challenges and Opportunities, Arab Center for Research and Policy Studies
April 2021	Chair, organizer, and participant with two papers presentations, in the international conference on governance of public policies during and after conflicts in the Middle East region, Hikama Journal and DI.
March 2021	Conference on Social and Human Sciences in the eighth session, Arab Center for Research and Policy Studies, Doha
February 2021	Coordinator and director of the symposium on economic recovery from the Corona crisis in Qatar, held under the auspices of the Qatar Chamber of Commerce
January 2021	Lecture at the Third Sector Seminar: Reality and Prospects in the State of Qatar (2021), Qatar Charity Authority
December 2020	Presenting a paper on partnerships between NGOs and the Yemeni government before the collapse of the state. The 9th International Conference on Public Policy and Public Administration in the Middle East

November 2020	The Conference on Democratic Transition in Yemen (2020), presenting a paper on the role of civil society in democratic transformation: a case study of Yemen, Arab Center for Research and Policy Studies
November 2020	Presenting an expanded seminar on the conflicts in Yemen and Syria: Intersections and Differences (2020), Hermon Centre for Studies and Research, Doha, Qatar
October 2020	Conference on the Constitutional Issue and Democratic Transition in the Arab Countries, Arab Center for Research and Policy Studies, Doha
October 2020	Paper Presentation: Paper Presentation about Europe and "MENA / The Middle East: Media reporting, conflict resolution, and peacebuilding".Middle East Studies Association's Annual Conference, NYC.
June 2020	Webinar 2020 o the Aid Transparency Index: How transparent is global aid now, and where do we go from here?
May 2020	Free Speech, Privacy, and Monopoly: Digital Futures in the Coronavirus Era, A public Webinar on Wednesday, (2020) Friedrich-Ebert-Stiftung USA. Online.
February 2020	Militias and Armies: Developments in the Combat and Political Performance of Armed Movements and Institutions, Dr. Ashour, 22-24 February 2020, Arab Center for Research and Policy Studies, Doha, Qatar.
December 2019	Doha Forum 2019: Under the theme "Governance in a Multipolar World", Organized by the Qatari Ministry of Foreign Affairs, on 14 and 15 December 2019, Doha, Qatar.
December 2019	The Regional Conference: Capacity Building of Human Resources to Achieve National Development Plans. Jointly held by the Doha Institute for Graduate Studies, the International Institute for Administrative Sciences and the International Association of Management Schools and Institutes, Doha, Qatar
December 2019	Sixth Session of the Forum for Gulf and Arabian Peninsula Studies, Arab Center for Research and Policy Studies - December 7, 2019, Doha, Qatar
December 2019	Presenting a scientific paper on "The War in Yemen and the Role of NGOs in Relief of the Displaced" at the Forced Migration in Arab Countries: Problems and Issues, Arab Center for Studies and Research, Doha, Qatar.
November 2019	Paper Presentation: in the 8th Global Conference on Public Policy and Administration in the Global South: Governance, Policy Science and Economic Development", American University in Cairo. " <i>The Participatory Development Approach and the International Development Policies: A Case Study</i> ".
November 2017	Paper Presentation: The Saxion Majlis, Supporting good governance in Yemen, Saxion University, Kontakt der Kontinenten, Soesterberg.
October, 2017	Paper Presentation: NGO Security Conference 2017: <i>Civil Wars and their impact on NGOs, Center for Safety and Development, The Hague.</i>
October, 2017	Paper Presentation: Takaful 2017, the sixth annual Conference on Arab Philanthropy and Civic Engagement "Philanthropy in Transition: Exploring the Paths to SDGs" .
May, 2017	Invited Speaker about Yemen: The Forgotten War, SIB-Utrecht, The Netherlands
March, 2017	Science4Refugees (S4R) workshop "European Research with a view to integrating refugees", Brussels.
January 2017	The Unintended Effects of International Cooperation, organized jointly by the Netherlands Ministry of Foreign Affairs of The Netherlands and the Radboud University, January 16th, and 17th 2017, The Hague.
September 2016	Violent extremism among youth: building resilience and preventing radicalization, 25 to 27 September 2016 Barcelona, Spain, Near East and South Asia Center for Strategic Studies (D.C.).
August, 2016	NEASA Track II Initiative on Prospects for Political Resolution in Yemen, Prague, Czech Republic, Near East and South Asia Center for Strategic Studies (D.C.).

April 2016	4th Annual Conference: Hard Contexts, Hard Choices, The Knowledge Platform Security & Rule of Law, Den Haag, The Netherlands.
April 2016	Midden-Oosten Report: Waarom Jemen ons aangaat, Debalie, Amsterdam, The Netherlands.
November 2015	Second Conference on <i>Non-Formal Dialogue Processes and National Dialogues: Experiences from countries in transition</i> , Helsinki at the House of the Estates, organized by the Ministry for Foreign Affairs of Finland and Common Space Initiative/UNDP.
November 2015	Takaful 2015 Fifth Annual Conference on <i>Arab Philanthropy and Civic Engagement</i> , 4-5 November 2015, Abu Dhabi University, Abu Dhabi, UAE. Presentation a paper asking: Why do International and National NGOs Go Where they Go? The Case of Yemen?
November 2014	Brussels Declaration-Restorative Justice in Yemen Conference on November 2 nd and 3 rd , Global Network for Rights and Development (GNRD), Brussels.
June 2014	7th Pan-European Conference on the European Union, 5-7 June 2014, Leiden University, Faculty of Governance and Global Affairs, The Hague, the Netherlands.
November 2013	<i>Crisis Management from within: Governing Chaotic Situations</i> ", The Second Global Conference on Public Policy and Administration in the Middle East, on 14 th and 15 th . Ankara, Turkey, Atılım University.
July 2013	TPC conference The Hague 2013: Civil Service in a Multi-Level Governance System: International Comparisons, Leiden University, Faculty of Governance and Global Affairs, The Hague, the Netherlands.
May 2013	Conference on "Transatlantic Perspectives in Public Affairs: Technology, Safety, Security, organized by Leiden University and Delft University, May 30 – 1 June, the 2013, Campus the Hague. The Hague, The Netherlands.
December 2012	The Politics of the Muslim Brotherhood", Clingendael Institute, The Hague, The Netherlands.
December 2012	NIG Annual Work Conference, on 1 st and 2 nd . Erasmus University, Rotterdam, The Netherlands.
November 2012	The International Aid and Grants and their Impact on Development in the Arab World after the Arab Spring, Morocco.
Sept. 2011	Global Values in a Changing World - Challenging Universality, SID (Society for International Development), on 14 th . The Hague. The Netherlands.
May 2011	Conference Terrorism: Ideology, Law and Policy, on 20 th . Leiden University, Faculty of Law, The Netherlands.
April 2011	Middle Eastern Perspectives on the Revolution, on 14 th . Doelenzaal, Library of the University of Amsterdam.
November 2010	NIG Annual Work Conference on 25 th and 26 th . Maastricht University, Rotterdam, The Netherlands.
October 2010	6th Annual Peace and Justice Conference: From Peace to Justice: Understanding Insecurity, on 28 th and 29 th . De Haagse Hogeschool, the Hague Academic Coalition (HAC), The Netherlands.
April 2010	Conference: International Aid and Grants and their Impact on Development in the Arab World" under the auspices of the Kuwait Fund for Arab Economic Development, and in collaboration with the Tunisian Agency for Technical Cooperation. Tunisia - Tunisian
November 2009	NIG Annual Work Conference on 13 th and 14 th . Leiden University, Leiden, The Netherlands.
January 2005	3rd Annual Conference: Yemen and the World, Faculty of Commerce and Economics, University of Sana'a, Yemen.

Serving the (scientific) community

- Moosa Elayah. Reviewer for the VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations, Official journal of the International Society for Third-Sector Research
- Moosa Elayah. Reviewer for the **public policy review journal**
- Moosa Elayah. Reviewer for the International **Journal of Middle East Studies**, Published by Cambridge

University Press on behalf of the Middle East Studies Association of North America.

- Moosa Elayah. Reviewer for the **Cogent Social Sciences journal**, part of Taylor & Francis, Routledge
- Moosa Elayah, (June, 2020) Independent reviewer of the **2020 Aid Transparency Index**, Publish What You Fund, available here https://reliefweb.int/sites/reliefweb.int/files/resources/PWYF_AidTransparency2020_Digital.pdf
- **2016- Present** Founder of the Center for Governance and Peacebuilding in the Middle East as a non-governmental organization in the field of research and non-profit policies. [مركز الحوكمة – مركز الحوكمة \(mena-acdp.com\)](http://mena-acdp.com)
- **2021 Moosa Elayah.** Organizing a 2nd workshop on " Digital government towards strengthening governance and achieving *Qatar Vision 2030*", a partnership between Qatar Digital Government and the Doha Institute for Graduate Studies.
- **2020 Hind Al-Muftah & Moosa Elayah** workshop on "The Doha Model in Crisis Management in a Pleasurable Reality on Leaders, Institutions and Society: The Strategic Response of the State of Qatar in Managing the Siege Crisis2017", the Doha Institute for Graduate Studies. [معهد الدوحة للدراسات العليا يناقش "نموذج الدوحة في إدارة الأزمات" \(alaraby.co.uk\)](http://alaraby.co.uk)
- **2020 Moosa Elayah.** Organizing a workshop on "digital government and the development prospects in the State of Qatar". a partnership between Qatar Digital Government and the Doha Institute for Graduate Studies. [معهد الدوحة للدراسات العليا - "الحكومة الرقمية نحو تعزيز الحوكمة وتحقيق رؤية قطر 2030" ندوة عن بُعد حول \(dohainstitute.edu.qa\)](http://dohainstitute.edu.qa)
- **2020 Moosa Elayah.** Coordinator. The 9th International Conference on Public Policy and Public Administration in MENA, Doha Institute for Graduate Studies. [The 9th Global Conference on Public Policy and Administration in the Middle East Doha Institute -](http://dohainstitute.edu.qa)

Public Dissemination of Research Results

1. Anthon Keuchenius (2021). MO. 'Jemen is een oorlogseconomie. Daarom is het zo moeilijk de oorlog te stoppen. Leidsch Dagblad (May 3). (Interview with M. Elayah about his new article the war Economics in Yemen.) [Jemen is een oorlogseconomie. Daarom is het zo moeilijk de oorlog te stoppen' - MO*](http://www.leidschdagblad.nl/regionaal/leidenenregio/article27064530.ece/Gebruik-lokale-kennis-moet)
2. Eugenie D'Hooghe . de World Morgen. (2020) "Vijf jaar oorlog in Jemen: 'Vrede lijkt ver weg', (Interview with M. Elayah about his new article in Yemen.) [Vijf jaar oorlog in Jemen: 'Vrede lijkt ver weg' - DeWereldMorgen.beDeWereldMorgen.be](http://www.dewereldmorgen.be)
3. Bumelle (2020). De oorlog om Jemen is bijna gestreden, maar dat is niet per se goed nieuws, Interview with M. Elayah about his new article in Yemen.) [De oorlog om Jemen is bijna gestreden, maar dat is niet per se goed nieuws – Abumelle](http://www.abumelle.nl)
4. Nasser Arrabyee. (2020) 'De oorlog om Jemen is bijna gestreden, maar dat is nog geen goed nieuws (June 29). (Interview with M. Elayah about his new article in Yemen.) [De oorlog om Jemen is bijna gestreden, maar dat is nog geen goed nieuws - MO*](http://www.abumelle.nl)
5. Edward Fox (2019) Al-Fanar Media Conference on Aid to Yemen Highlights Support for Education (Interview with M. Elayah about his research in Yemen.) (March 4). [Conference on Aid to Yemen Highlights Support for Education - Global Coalition to Protect Education from Attack \(protectingeducation.org\)](http://www.protectingeducation.org)
6. Austin Bodetti (2019) Solar Power and The Yemeni Civil War. Lopelag (Interview with M. Elayah about his research in Yemen.) (January 21) [Solar Power and the Yemeni Civil War – LobeLog](http://www.lopelag.nl)
7. Lucard, Malcolm (2018), "Climate of war" (November 25). (Interview with dr. Elayah about his last published research), Red Cross, Red Crescent magazine. [https://www.rcrcmagazine.org/2018/11/climate-of-war/](http://www.rcrcmagazine.org/2018/11/climate-of-war/)
8. Atkin, Emily (2018) "Climate Change is Aggravating the Suffering in Yemen" (November 5). (Interview with dr. Elayah about his last published research), The New Republic Journal, Washington, D.C. [https://newrepublic.com/article/152011/climate-change-aggravating-suffering-yemen](http://www.newrepublic.com/article/152011/climate-change-aggravating-suffering-yemen)
9. Wijngaard, A. van de. (2014). Gebruik lokale kennis moet. Het Leidsch Dagblad (May 8). (Interview with M. Elayah about my Ph.D. Study.) <http://www.leidschdagblad.nl/regionaal/leidenenregio/article27064530.ece/Gebruik-lokale-kennis-moet>

10. Leiden University News, (2014). Local knowledge and structures to promote effective development aid, April 17th, (Interview with M. Elayah about my Ph.D. Study.) Selecting some Ph.D. arguments for publicity. <http://www.universiteitleiden.nl/onderzoek/onderzoeksoutput/campus-den-haag/local-knowledge-syndrome-and-donor-promoted-public-sector-reforms-in-developing-countries>
11. Al Wast Newspaper. (2014). Developmental Squares to Achieve Comprehensive Development in Yemen. Al Wast Newspaper, November 26. (Interview with M. Elayah about my Ph.D. Study.)
12. Althawra Newspaper. (2014). Lack of Local Knowledge and the Donor Organizations in Yemen. Althawra Newspaper, December 25th. (Interview with M. Elayah about my Ph.D. Study.)
13. Nederland's International Radio. (2013). in cooperation with the Yemeni National Radio., "The reality of higher education in Yemen compared with the reality of higher education in the Netherlands", December 9th (Interview with M. Elayah about my Ph.D. Study.)
14. Ibrahim, M., (2012). The effectiveness of donors' support to Yemen depends on the learning process from the past mistakes and the institutional capacity of the Yemeni government, 28th August, Alathwari newspaper. <http://www.althawranews.net/pdf/main/2012-08-28/07.pdf> (Interview with M. Elayah about my Ph.D. Study.)
15. Altaear, A., (2012). How to manage the development programs in Yemen (two parts), Outlook beyond the donors' conference in Riyadh 2012, Alathwari Newspaper, 27 September, (Interview with M. Elayah about my Ph.D. Study.) <http://www.althawranews.net/portal/news-24115.htm>

Newspapers Articles (Dutch language)

1. Elayah. M. (2011), *Alleen geleidelijk afscheid van Saleh voorkomt een bloedbad in Jemen*, April 9th, NRC. <http://archieff.nrc.nl/index.php/2011/April/9/Overig/40/Alleen+geleidelijk+afscheid+van+Saleh++voorkomt+een+bloedbad+in+Jemen//check=Y>
2. Anna Bukhari en Irene De Pous, (2011). *Geen daden maar woorden*, July 10th, De Volkskrant (VK), (Interview with M. Elayah.). <http://www.volkskrant.nl/archief/geen-daden-maar-woorden~a2443858/>

Newspapers Articles (Arabic language)

1. Elayah. M. (2014). Moosa A. Elayah: Friends of Yemen- the humanitarian concept and the difficult reality, Alwasat Newspaper. http://www.alwasat-ye.net/?ac=3&no=35377&d_f=17&0&t=5&lang_in=Ar
2. Elayah. M. (2013). Expertise of administrative and financial decentralisation in Yemen, Yemen press, 12/01/2013, <http://yemen-press.com/writer689.html>. http://www.alwasaty.net/index.php?ac=3&no=34997&d_f=17&t_f=0&t=5&lang_in=
3. Elayah. M. (2013). Failure to meet commitment resulting from joint ambulances from Yemen and donors, 07/03/2013, Alto waar Newspaper., <http://www.althawranews.net/portal/news-37472.htm>
4. Elayah. M. (2012). The effectiveness of donor support to Yemen depends upon the learning process from the past mistakes and the institutional capacity of the Yemeni government, 28/8/2012, Alto waar newspaper. <http://www.althawranews.net/pdf/main/2012-08-28/07.pdf> [تتموياً](http://www.althawranews.net/pdf/main/2012-08-28/07.pdf)
5. Elayah. M. (2012). How to manage the development programs in Yemen (two parts), Outlook beyond the donors' conference in Riyadh 2012, Alto waar Newspaper, 27/09/2012. <http://www.althawranews.net/portal/news-24115.htm>
6. Elayah. M. (2009). Aid Programmes administration in Yemen, Change Newspaper, 13/02/2009.